

EL PASO COUNTY HOSPITAL DISTRICT
BOARD OF MANAGERS MEETING MINUTES

TUESDAY, JULY 9, 2024 – 3:00 P.M.
EIGHTH FLOOR BOARD ROOM

<u>PRESENT</u>	<u>OTHERS</u>
Henry Gallardo, Board Chair Kristina Mena, Ph.D., Board Vice Chair Isidro Torres, Board Member Steve DeGroat, Board Member Miguel Fernandez, Board Member Senior District Judge Linda Chew, Board Member <u>ABSENT</u> Anna Perez, Ed.D., Board Secretary	R. Jacob Cintron, President & CEO Jennifer Carrasco, Exec. Asst. to the Board of Managers Michael Nuñez, District Chief Financial Officer Omar Villa, Chief Legal Officer Tony Castillo, General Counsel Maria Zampini, Chief Operating Officer Amy Daher, Chief Nursing Officer Dr. Joel Hendryx, Chief Medical Officer Greg Erickson, Assoc. Admin., Ancillary Services Chris Chacon, CEO, UMC Surgical Hospital Lorena Navedo, Chief Administrative Officer Eric Johansen, Chief Quality Officer <i>Several others attended virtually.</i>

1, 2, & 3. CALL TO ORDER

Mr. Henry Gallardo, board chair, called the meeting to order at 3:07 p.m. on Tuesday, July 9, 2024. A quorum was established. No one signed up for public comment.

**4. Minutes of the Board of Managers meeting held on June 11, 2024.
(Tab A)**

There were no corrections to the meeting minutes that were previously distributed. The June 11, 2024 meeting minutes were approved as distributed.

CONSENT AGENDA

ACTION: MOTION to approve the consent agenda items #5-12 (listed below) was made by Mr. DeGroat and seconded by Mr. Fernandez. The vote was Mr. Gallardo, Yes; Dr. Mena, Yes; Mr. DeGroat, Yes; Mr. Fernandez, Yes; Mr. Torres, Yes; Judge Chew, Yes.

**5. Acknowledge receipt of the El Paso County Hospital District combined Financial Statements for May 2024.
(Tab B) (Finance Committee)**

**6. Approve and authorize the President and CEO to negotiate and execute a renewal contract with Everbridge Solutions for secure messaging and mass notifications.
(Tab C) (Finance Committee)**

**7. Approve and authorize the President and CEO to negotiate and execute a contract with the Selection Committee's recommendation for Security for Patients under Emergency Detention and Armed Security for Off Site Locations (RFP#852-02/24-001).
(Tab D) (Finance Committee)**

8. Approve and authorize the President and CEO to negotiate and execute a contract with the Selection Committee's recommendation for Picture Archiving and Communications System (PACS) (RFP#742-05/23-001).

(Tab E) (Finance Committee)

9. Approve and authorize the President and CEO to negotiate and execute a contract with the Selection Committee's recommendation for General Contractor UMC Regional Laboratory Renovation (RFP#950-05/24-007).

(Tab F) (Finance Committee)

10. Adopt the following policies:

(Tab G) (PAC Committee)

- 1. Public Information Act (L-22)**
- 2. Focused Professional Practice Evaluation (FPPE)(MS-106)**
- 3. Access to Credentials & PI Files by Practitioners and Others (MS-112)**
- 4. Mediation (MS-120)**
- 5. Medical Staff Performance Improvement Procedures (MS-124)**

11. Approve an amendment to the Medical Directors List to reflect Sheldon Rao, MD as the Director of Respiratory Care / Critical Care Pulmonary effective 8/1/2024.

(Tab H) (PAC Committee)

12. Approve the following Medical Staff requests:

(Tab I) (PAC Committee)

- 1. Temporary Privileges**
- 2. Initial Medical Staff Applications**
- 3. Initial Advanced Practice Provider Applications for Approval**
- 4. Medical Staff Reappointments and Renewal of Privileges**
- 5. Advanced Practice Provider Reappointment and Renewal of Privileges**
- 6. Additional Privileges Request**
- 7. Change in Category Status/Privileges**
- 8. Notification of Resignations**
- 9. Leave of Absences /Suspensions and Reinstatements**
- 10. Automatic termination per Bylaws Article VIII 8.1.6**
- 11. Other Business**
- 12. Focused Professional Practice Evaluations**
 - a. Completed FPPE (Initial Requested Privileges)**
 - b. Completed FPPE (Additional Requested Privileges)**
 - c. FPPE – Beyond Biennial Reappointment – Proceed to OPPE**
 - d. FPPE – Extension**
 - e. Additional FPPE (Insufficient Data for Requested Privileges)**
 - f. Completed Additional FPPE (Insufficient Data for Requested Privileges)**
 - g. FPPE Quality Review**
- 13. Ongoing Professional Practice Evaluations**

REGULAR AGENDA

13. Receive and take appropriate action on the CEO Report for the El Paso County Hospital District d/b/a University Medical Center of El Paso.

The Board of Managers received an update on behalf of EPCHD d/b/a UMC. Mr. Cintron presented on the following topics:

- Advanced DaVinci Robot – El Paso and UMC 1st
 - UMC becomes the only hospital in El Paso to purchase / use the DaVinci 5 multiport robotic surgical
 - Uses “force feedback technology”, which allows surgeons to feel subtle forces exerted on tissue during surgery, creating less trauma on the tissue
 - Uses cutting-edge data analytics to provide surgeons with high-quality 3D imaging with the incorporation of artificial intelligence (AI)
 - Closes hospital to use this type of technology can be found in Albuquerque
- UMC Surgical Center West
 - Earned prestigious three-year recognition by the American Society for Gastrointestinal Endoscopy for promoting Quality and Safety in Endoscopy
 - Home to some of the most advanced endoscopic procedures in the region
- Mr. Cintron appointed Board Chair of the national association, America’s Essential Hospitals
 - America’s Essential Hospitals is dedicated to equitable, high quality care for those who face social and financial barriers to healthcare access
- UMC Pharmacy Graduates another from the Residency Program
 - Upon completion, pharmacy residents are eligible for board-certification and postgraduate year two (PG2) pharmacy residency training
- El Paso Children’s Hospital Partners with Lion’s Club to Tackle Diabetes
- El Paso Health engages the community with health fair and back to school backpack events
- UMC Minutes Video – a glimpse back at June

ACTION: MOTION to accept the CEO report was made by Mr. Fernandez and seconded by Mr. DeGroat. The vote was Mr. Gallardo, Yes; Dr. Mena, Yes; Mr. DeGroat, Yes; Mr. Fernandez, Yes; Mr. Torres, Yes; Judge Chew, Yes. Motion carried.

14. Receive an update on the UMC Surgical Hospital.

The Board of Managers received an update on the UMC Surgical Hospital. Mr. Chris Chacon, CEO of the UMC Surgical Hospital, presented on the following topics:

- Advanced DaVinci Robot Technology
 - Training for staff and providers
 - Preparation of instrumentation
 - July 1st, the first case was performed seamlessly using this technology
 - Great benefit to our community
- Since opening on January 2nd, 129 MAKO total hip and knee replacement surgeries have been completed
- Go live date for Cardiac Cath Lab Services was June 14th
- GI Services
- Emergency Department
 - Continues to out pace projections

- 1000+ patients have been seen in the Emergency Department since opening on January 2, 2024
- Inpatient Admissions
- Surgical Services- 900+ surgeries have been completed since opening
- Capacity / Utilization

Mr. Chacon expressed gratitude to all the staff, providers, Texas Tech, and the community for their support of the UMC Surgical Hospital as it is experiencing remarkable growth and expansion.

ACTION: MOTION to accept the UMC Surgical Hospital update was made by Mr. Torres and seconded by Mr. DeGroat. The vote was Mr. Gallardo, Yes; Dr. Mena, Yes; Mr. DeGroat, Yes; Mr. Fernandez, Yes; Mr. Torres, Yes; Judge Chew, Yes. Motion carried.

The Board of Managers convened Executive Session at 3:32 pm.

EXECUTIVE SESSION

15. Consultation with El Paso County Hospital District attorney regarding legal department matter #HM-24-298, pursuant to Texas Government Code §551.071.

Discussed. No action required.

16. Discuss information relating to proposed service lines or product lines of hospital district, pursuant to Texas Government Code §551.085(a)(2)

Discussed. No action required.

17. Discuss potential acquisition of two parcels of land located in east El Paso, pursuant to Texas Government Code §551.072.

Discussed. Action taken on one parcel of land in open session.

Any action taken as a result of this discussion will be taken at the opening of this meeting after closed session, or at a subsequent meeting

OPEN SESSION

The Board of Managers re-convened Open Session at 4:55pm.

18. Receive a presentation, discuss and take appropriate action regarding a request to the El Paso County Commissioners Court to order a bond election during the next general election for the purpose of financing the acquisition, construction, equipment and/or enlargement of hospital district facilities, authorized by Texas Health and Safety Code §281.102 and, further, to authorize the President and CEO to remit payment to the County of El Paso for costs associated with said election.

The Board of Managers received a presentation, Addressing the Community Needs, which included the following:

- Mission: To Heal; To Serve; To Educate
- Community Needs Assessment – Evaluation of the El Paso Market suggests the following gaps in care:
 - Access to specialty care
 - Limited access to primary care across the community
 - Insufficient acute bed capacity across the market

- Insufficient inpatient psychiatric bed capacity across the market
 - Extended wait times for outpatient diagnostics and imaging
 - Lack of Senior focused clinics
 - Gaps with in-town Cancer care
- Over the Past Few Years, The Hospital District has invested across the market to Solve for the following needs:
 - UMC Surgical Hospital Acquisition – Additional 40 acute care and 6 ORs
 - JV with PAM Rehab (supports overall throughput)
 - Westside and Eastside Outpatient Clinics
 - Free Standing Emergency Rooms in the East and Northeast
 - Programmatic Expansion through Physician Recruitment
 - Health Plan Growth
 - \$65m Toward Comprehensive Cancer Center (in partnership with Texas Tech)
 - In progress, an additional 26 acute care beds on the 8th floor of El Paso Children's Hospital
- Increases in Age and Acuity will Pressure Inpatient Beds while Outpatient Growth Underscores the Further Need for Appropriate Access Points
 - Reviewed the 20-Year Inpatient Discharge, Outpatient Volume and Patient Day Forecast
- Reviewed UMC El Paso Inpatient Average Daily Census by Quarter / Capacity Challenge Impacts
- Addressing Community Needs
 - Improving the UMC Campus
 - New Surgical Suites
 - New Cardiac Catheterization
 - Expanded Observation Unit (25 beds)
 - Improved Imaging Technology
 - Laboratory Services
 - Parking – Garage and Surface
 - Burn Center and Critical Care Beds
 - Additional critical care beds
 - Swing beds for inpatient burn care
 - Two Operating Rooms
 - Healthcare Access Points
 - Central Geriatric Clinic
 - Horizon Health Center
 - Ambulatory Surgical Center West
 - West Emergency and Urgent Care
 - Central Specialty Clinic
 - Eastside Rehabilitation Services Addition
 - Comprehensive Cancer Center in El Paso
 - The State of Texas contributed \$65M
 - Total cost is anticipated to be \$95M
 - In partnership with Texas Tech
- Projected Costs – \$396.6 million – Reviewed the financial impact
- What happens if we wait to fund these projects:
 - The Main hospital Emergency Department will continue to hold 30+ patients waiting to be admitted. Two-thirds of the Emergency Department beds are unavailable for new patients
 - 1,100+ transfers – seeking a higher level of care – (per year) will continue to be declined due to lack of beds
 - Patients will wait longer to be admitted and for surgeries and catheterizations
 - Burn patients will be sent out of town for care
 - Alternative funding must be found to augment the comprehensive Cancer center

- Hybrid Operating Room – UMC will continue to be the only system in El Paso without a hybrid Operating Room. This will negatively affect TTUHSC recruitment and resident training
- MRI limitations will affect patient LOS and thus the number of admissions

ACTION: MOTION to approve a request to the El Paso County Commissioners Court to order a bond election during the next general election for the purpose of financing the acquisition, construction, equipment and/or enlargement of hospital district facilities, authorized by Texas Health and Safety Code §281.102 and, further, to authorize the President and CEO to remit payment to the County of El Paso for costs associated with said election was made by Mr. DeGroat and seconded by Mr. Fernandez. The vote was Mr. Gallardo, Yes; Dr. Mena, Yes; Mr. DeGroat, Yes; Mr. Fernandez, Yes; Mr. Torres, Yes; Judge Chew, Yes. Motion carried.

19. Subject to approval by the El Paso County Commissioners Court, adopt a resolution authorizing the President and CEO to execute all required instruments to effectuate the purchase of one parcel of land located in east El Paso.

Discussed in executive session. Action taken on one parcel of land.

ACTION: MOTION to approve as presented on one parcel of land was made by Mr. DeGroat and seconded by Dr. Mena. The vote was Mr. Gallardo, Yes; Dr. Mena, Yes; Mr. DeGroat, Yes; Mr. Fernandez, Yes; Mr. Torres, Yes; Judge Chew, Yes. Motion carried.

20. Adjournment. Board of Managers meeting adjourned at 5:18pm.



Henry Gallardo, Board Chair



Anna Perez, Ed.D., Board Secretary