

**EL PASO COUNTY HOSPITAL DISTRICT  
BOARD OF MANAGERS MEETING  
Tuesday – January 10, 2017  
3:00 P.M.  
EIGHTH FLOOR BOARD ROOM**

| <b><u>PRESENT</u></b>  | <b><u>GUESTS</u></b>  |
|--|---|
| James Volk, Vice-Chair<br>Miguel Fernandez, Board Secretary<br>Carmen Arrieta-Candelaria, Board Member<br>Steve Anderson, Board Member<br>Henry Gallardo, Board Member<br>Joy Martinez, Board Member<br>R. Jacob Cintron, President & CEO<br>Maria Zampini, Chief Operating Officer<br>Joe Garcia, Chief Nursing Officer<br>Lorena Navedo, Chief Administrative Office<br>Christina Ford, Chief Legal Officer<br>Cathy Gibson, Chief Waiver/Compliance Officer<br>Frank Dominguez, President & CEO El Paso First<br>Leticia Flores, Corporate Controller<br>Sabrina Addison, Recording Secretary | Michael Rooney, Citizen<br>Frank Stout, Vice President, TTUHSC<br>Dr. Veronica Greer, Chief of Staff, TTUHSC<br>Paul Braden, Norton Rose Fulbright via teleconference<br>Ryan Mielke, UMC<br>Bruce Yetter, Assistant County Attorney<br>Javier Saenz, County Attorney |
| <b><u>ABSENT</u></b><br>Steve DeGroat, Board Chairman<br>Michael Nuñez, Chief Financial Officer  |   |

**1, 2, & 3. CALL TO ORDER**

Meeting was called to order at 3:00 p.m. on January 10, 2017 by Mr. James Volk, Vice Chairman. After establishing that a quorum was present, Mr. Volk led in the Pledge of Allegiance.

**CONSENT AGENDA**

**4. Approve the minutes of the Board of Managers meeting for December 13, 2016.**  
(TAB A)

**CONCLUSION:** Item presented and approved as part of the Consent Agenda.

**5. Review and take appropriate action on the following Medical Staff requests:**  
(TAB B) (Medical Executive Committee)

**I. INITIAL MEDICAL STAFF APPLICATIONS FOR APPROVAL**

| <b><u>PRACTITIONER</u></b> | <b><u>PRACTICE</u></b> | <b><u>DEPARTMENT</u></b> | <b><u>TEMP PRIVILEGES</u></b> |
|----------------------------|------------------------|--------------------------|-------------------------------|
| Scott Blumenthal, MD       | Private                | Neurology                |                               |

|                             |              |                    |
|-----------------------------|--------------|--------------------|
| Vijaya Galic, MD            | TX Tech      | OB/GYN             |
| Barbara Landesman, MD       | UMC Contract | Tele-Neurology     |
| Gabriela Rangel, MD         | UMC Employee | Community Medicine |
| Francisco Vega-Bermudez, MD | UMC Contract | Tele-Neurology     |

## II. INITIAL ALLIED HEALTH STAFF APPLICATIONS FOR APPROVAL

| PRACTITIONER           | PRACTICE | DEPARTMENT         | TEMP PRIVILEGES |
|------------------------|----------|--------------------|-----------------|
| Gabriela Martinez, FNP | Private  | Orthopedics        |                 |
| Wallace Watts, FNP     | UMC      | Community Medicine |                 |

## III. ADVANCEMENTS FROM PROVISIONAL STATUS

| PRACTITIONER             | DEPARTMENT/CATEGORY           | APPT PERIOD             |
|--------------------------|-------------------------------|-------------------------|
| Ranjan Bista, MD         | Pediatrics/Provisional        | 01/31/2017 – 01/31/2019 |
| Juan F. Fernandez, MD    | Internal Medicine/Provisional | 01/31/2017 – 01/31/2019 |
| Bradley Fuhrman, MD      | Pediatrics/Provisional        | 01/31/2017 – 01/31/2019 |
| Jarret Howe, MD          | Surgery/Provisional           | 01/31/2017 – 01/31/2019 |
| Raul Lopez, MD           | Anesthesia/Provisional        | 01/31/2017 – 01/31/2019 |
| Roberto Ochoa, MD        | Emergency Medicine/Active     | 01/31/2017 – 12/31/2018 |
| Haroutioun Shahinian, MD | Internal Medicine/Courtesy    | 01/31/2017 – 04/30/2019 |

## IV. MEDICAL STAFF REAPPOINTMENTS AND RENEWAL OF PRIVILEGES

| PRACTITIONER | DEPARTMENT/CATEGORY | APPT PERIOD |
|--------------|---------------------|-------------|
|--------------|---------------------|-------------|

### COMMUNITY MEDICINE

|                  |                           |                         |
|------------------|---------------------------|-------------------------|
| Laura Macias, MD | Community Medicine/Active | 01/31/2017 – 01/31/2019 |
| Leida Perez, MD  | Community Medicine/Active | 01/31/2017 – 01/31/2019 |

### EMERGENCY MEDICINE

|                     |                           |                         |
|---------------------|---------------------------|-------------------------|
| Jeffery Ashburn, DO | Emergency Medicine/Active | 01/31/2017 – 01/31/2019 |
| Ebony Rucker, MD    | Emergency Medicine/Active | 01/31/2017 – 01/31/2019 |

### FAMILY MEDICINE

|                   |                        |                         |
|-------------------|------------------------|-------------------------|
| Oscar Noriega, MD | Family Medicine/Active | 01/31/2017 – 01/31/2019 |
|-------------------|------------------------|-------------------------|

### INTERNAL MEDICINE

|                      |                             |                         |
|----------------------|-----------------------------|-------------------------|
| Paul Casner, MD      | Internal Medicine/Active    | 01/31/2017 – 01/31/2019 |
| S. Claudia Didia, MD | Internal Medicine/Active    | 01/31/2017 – 01/31/2019 |
| Jesus Hernandez, MD  | Internal Medicine/Active    | 01/31/2017 – 01/31/2019 |
| Richard McCallum, MD | Internal Medicine/Active    | 01/31/2017 – 01/31/2019 |
| Mohammad Raja, MD    | Internal Medicine/Associate | 01/31/2017 – 01/31/2019 |

### PEDIATRICS

|                 |                      |                         |
|-----------------|----------------------|-------------------------|
| Indu Pathak, MD | Pediatrics/Associate | 01/31/2017 – 01/31/2019 |
|-----------------|----------------------|-------------------------|

### SURGERY

|                       |                  |                         |
|-----------------------|------------------|-------------------------|
| Ryan Freemyer, MD     | Surgery/Active   | 01/31/2017 – 01/31/2019 |
| Michael Maldonado, OD | Surgery/Courtesy | 01/31/2017 – 01/31/2019 |

**V. ALLIED HEALTH PROFESSIONAL REAPPOINTMENTS AND RENEWAL OF PRIVILEGES**

| <b>PRACTITIONER</b>       | <b>DEPARTMENT</b>  | <b>APPT PERIOD</b>      |
|---------------------------|--------------------|-------------------------|
| Fabian De La Rosa, PA-C   | Emergency Medicine | 01/31/2017 – 01/31/2019 |
| Raquel Enciso, FNP        | Community Medicine | 01/31/2017 – 10/31/2018 |
| Todd Heins, PA-C          | Surgery            | 01/10/2017 – 12/31/2018 |
| Daphne Jones, FNP         | Community Medicine | 01/31/2017 – 01/31/2019 |
| Alejandrina Lindsay, ACNP | Surgery            | 01/31/2017 – 01/31/2019 |
| Nidia Lopez, PA-C         | OB/GYN             | 01/31/2017 – 01/31/2019 |
| Janet Tofilon, CPNP       | Community Medicine | 01/31/2017 – 08/31/2018 |

**VI. FOCUS PROFESSIONAL PRACTICE EVALUATIONS**

| <b>PRACTITIONER</b> | <b>DEPARTMENT</b> |
|---------------------|-------------------|
|---------------------|-------------------|

**INITIAL:**

|                           |                    |
|---------------------------|--------------------|
| Marshall Baca, Jr, MD     | Emergency Medicine |
| Thurayya Gillis, CRNA     | Anesthesiology     |
| Anantha R. Vellipuram, MD | Neurology          |
| William Windham, MD       | Anesthesiology     |
| Stella Winters, MD        | Family Medicine    |
| Richard Hecker, DO        | Anesthesiology     |

**ADDITIONAL PRIVILEGES:**

None

**ISSUES:**

None

**VII. ONGOING PROFESSIONAL PRACTICE EVALUATIONS**

| <b>PRACTITIONER</b>  | <b>DEPARTMENT</b>  |
|----------------------|--------------------|
| Nichole Andrews, MD  | Emergency Medicine |
| Jeffrey Ashburn, MD  | Emergency Medicine |
| Russell Baker, DO    | Emergency Medicine |
| Stephen Borron, MD   | Emergency Medicine |
| James Brown, MD      | Emergency Medicine |
| Earl D. Bryan, MD    | Emergency Medicine |
| Jack Butler, MD      | Emergency Medicine |
| Shanna Calero, MD    | Emergency Medicine |
| Nhan Chau, MD        | Emergency Medicine |
| Edna Chavez-Gelo, MD | Emergency Medicine |
| Scott Crawford, MD   | Emergency Medicine |
| Cesar Dias, MD       | Emergency Medicine |
| Briana Garcia, MD    | Emergency Medicine |
| Scott Greene, MD     | Emergency Medicine |
| Veronica Greer, MD   | Emergency Medicine |
| Yu He, MD            | Emergency Medicine |
| Masayuki Iyanaga, MD | Emergency Medicine |
| Shawwna Kifer, MD    | Emergency Medicine |

|                           |                    |
|---------------------------|--------------------|
| Robert Kilgo, MD          | Emergency Medicine |
| Jose A. Lopez, MD         | Emergency Medicine |
| Josue Lopez, MD           | Emergency Medicine |
| John MacKay, MD           | Emergency Medicine |
| Alfredo Maldonado, MD     | Emergency Medicine |
| Edward Michelson, MD      | Emergency Medicine |
| Fernando Monreal, MD      | Emergency Medicine |
| Casey Mullen, MD          | Emergency Medicine |
| Roberto Ochoa, MD         | Emergency Medicine |
| Carlos Ortiz, MD          | Emergency Medicine |
| Michael Parsa, MD         | Emergency Medicine |
| Namrata Patel, MD         | Emergency Medicine |
| Prsicilla Reyes, MD       | Emergency Medicine |
| Ebony Rucker, MD          | Emergency Medicine |
| Joshua Simmons, MD        | Emergency Medicine |
| Robert Stump, MD          | Emergency Medicine |
| Sabrina Taylor, MD        | Emergency Medicine |
| Shook-Ming Taylor MD      | Emergency Medicine |
| Radosveta Wells, MD       | Emergency Medicine |
| Jeremy White, MD          | Emergency Medicine |
| Robert Woolard, MD        | Emergency Medicine |
| Nassim Akle, MD           | Radiology          |
| Anoop Ayyappan, MD        | Radiology          |
| Noemi Brunner, MD         | Radiology          |
| Humera Chaudhury, MD      | Radiology          |
| Jesus Diaz, MD            | Radiology          |
| Adolfo Escobar-Prieto, MD | Radiology          |
| Bryan Foley, MD           | Radiology          |
| Jose Gavito-Higuera, MD   | Radiology          |
| Melhem Ghaleb, MD         | Radiology          |
| Shaked Laks, MD           | Radiology          |
| Chetan Moorthy MD         | Radiology          |
| Anthony Naylor, MD        | Radiology          |
| Luis Ramos-Duran, MD      | Radiology          |
| Steven Ross, MD           | Radiology          |
| Jorge Sarmiento, MD       | Radiology          |
| Naomi Silva, MD           | Radiology          |

#### **VIII. ADDITIONAL PRIVILEGES REQUESTS**

| <b>PRACTITIONER</b> | <b>DEPARTMENT</b>           |         |
|---------------------|-----------------------------|---------|
| Marco Gonzalez, MD  | Plastic Surgery Privileges  | Surgery |
| Pedro Maldonado, MD | Tier I and Tier II Robotics | OB/GYN  |

#### **IX. CHANGES IN STATUS/PRIVILEGES**

| <b>PRACTITIONER</b> | <b>DEPARTMENT</b> |
|---------------------|-------------------|
| None                |                   |

**X. REQUEST FOR LEAVE OF ABSENCE/RESIGNATION/RELOCATION**

| <b>PRACTITIONER</b>  | <b>DEPARTMENT</b>  | <b>REASON</b>         |
|----------------------|--------------------|-----------------------|
| Ernesto Alarcon, FNP | Emergency Medicine | Resigned – 11/20/2016 |
| Manuel Rivera, MD    | Internal Medicine  | Resigned – 11/30/2016 |

**XI. SUSPENSIONS AND REINSTATEMENTS**

| <b>PRACTITIONER</b>    | <b>DEPARTMENT</b>  |   |
|------------------------|--------------------|---|
| Edna Chavez-Gelo, MD   | Emergency Medicine | Medical Records Reinstated – 11/28/2016 |
| Lauren Eisenberg, DO   | Surgery            | Medical Records Reinstated – 12/2/2016  |
| Vinaychandra Patel, MD | Internal Medicine  | Medical Records Reinstated – 11/16/2016 |
| Richard Westbrook, MD  | Orthopedics        | Medical Records Suspension – 12/5/2016  |

**XII. AUTOMATIC TERMINATION FOR EXPIRED LICENSE, INSURANCE, ETC. PER BYLAWS  
ARTICLE VIII 8.1.6**

| <b>PRACTITIONERS</b> | <b>DEPARTMENT</b> | <b>REASON</b> |
|----------------------|-------------------|---------------|
| None                 |                   |               |

**CONCLUSION:** Item presented and approved as part of the Consent Agenda.

**6. Receive and take appropriate action on the following policies:**

**A. Hospital Policy H-3-12, Use of Social Media**  
(TAB C)

**CONCLUSION:** Item presented and approved as part of the Consent Agenda.

**ACTION: MOTION** to approve the Consent Agenda was made by Mr. Fernandez and Seconded by Mr. Gallardo. The vote was: Mr. Fernandez, Yes, Mr. Volk Yes, Ms. Martinez, Yes, Mr. Gallardo, Yes, and Ms. Arrieta, Yes. Motion Carried.

**REGULAR AGENDA****7. Receive and approve the following Quarterly Reports:**

**A. El Paso County Hospital District:** Mr. Cintron provided the following highlights for 1<sup>st</sup> Quarter 2017:

**Development of a “Throughput Team”** - The goal of the “throughput” is become as competitive as other hospitals in the community. Mr. Joe Garcia is overseeing this team. As a result, the following improvements have been noted - the percentage of patients leaving the ED without being seen by a physician were 3.2% in 2015; decreased to 1.5% as of December 2016 and primarily due to increased efficiency. The door-to-physician time was 69 minutes; decreased to 43 minutes; the length of stay has decreased to approximately 70 minutes, when compared to a year ago. The team will also continue to focus on reducing ED holds and etc.

**Neighborhood Health Clinics/Renovations** - The East NHC is 89% complete; the Ribbon Cutting Ceremony has been scheduled February 24<sup>th</sup> at 2:00 p.m. The West NHC is 80% complete and expected to open in March/April. The 5<sup>th</sup> Floor Renovation is currently 55% complete and expected to be completed over the next couple of months.

**The Joint Commission (TJC)** – The Joint Commission was onsite to conduct an intercycle survey that was primarily consultative. The surveyors were complimentary of the departments’ level of preparedness; there were no eminent life safety recommendations. Surveyors also toured the facility and reviewed policies and procedures. Overall, UMC received a good report. UMC will continue to be compliant with Joint Commission and improving our quality matrix.

**1<sup>st</sup> Quarter Hospital Volumes** - Compared to 4<sup>th</sup> Quarter 2016, ED visits increased to approximately 6.2%; a slight decrease in births; NHCs increased approximately 1.3%, total visits was approximately 26,000 and an increase of 1,880 in surgical inpatient/outpatient cases. UMC also received hospital recognition for the first baby born in 2017.

Additionally, UMC may encounter some challenges in 2017, related to the impact of the Affordable Care Act (Obamacare) and its potential replacement or modification with the change in Administration. The Texas Health and Human Services Commissioner Mr. Charles Smith requested a 21-month extension of the DSRIP/1115 Waiver Program to allow CMS and Congress to devise a plan to either enhance/supplement the Affordable Care Act. The extension would also allow consistency in services provided in the state, recognizing the many individuals at risk if the programs terminated. Hospitals across the nation are working on contingency plans. El Paso and San Antonio is negotiating with insurance plans to establish an alternate plan for Medicaid Rate Enhancement.

**B. Texas Tech University Health Sciences Center at El Paso:** Mr. Frank Stout provided the following update:

- 4,300 students applied to the Paul L. Foster School of Medicine for this year; 650 students were interviewed and 105 were accepted.
- Approximately 27% of the students at the medical school are from El Paso, the percentage will increase going forward in efforts of supporting the local community.
- 57 nursing students graduated a couple of weeks ago; 90% of the students are from El Paso and 95% of the nursing students are currently employed in the city.
- Current nursing class is 220 nursing students and working to attain 600 students by 2021.
- Graduate School (approved 2016) offers a Masters and Post Baccalaureate Degrees. Approximately 40 students are enrolled. Students in the Post Baccalaureate program are taking an extra year to improve their science/math backgrounds to potentially get into a high rating Medical School or PHD Program.
- Dr. Peter Thompson is the new Psychiatry Chair, recruited from San Antonio.

Mr. Stout disseminated copies of the new building plans for the property Texas Tech will be purchasing near Reynolds and Concepcion area. The square footage for Building# MSB2 is 227,000. The project cost is approximately \$85M; 50% of the building will be used for research and the remaining will be used for education. The building will include a library, classrooms, and a 500 seat auditorium that is available for joint campus use. The library will be accessible 24/7 to all staff and UMC Associates/Physicians. The cafeteria will have a seating capacity of 350 people.

**C. El Paso First Health Plans:** Mr. Frank Dominguez presented this item. A detailed discussion on the attached power point presentation was provided.

Additionally, Mr. Salvador Baeza, Director of the West Texas Regional Poison Control Center provided an overview of a joint venture with El Paso First/Preferred Administrators and the Poison Control Center to offer a Medical Advice Information Hotline after hours to its members/individuals seeking medical advice. This service will avoid unnecessary visits to the ED by offering homecare advice and/or referrals to a night clinic when appropriate. Mr. Dominguez added that El Paso First researched which insurance providers offer this type of service. The center is obtaining licenses to setup a separate telephone system. The program has been approved by the state and a target date is set for March 1<sup>st</sup>.

**D. Medical Staff:** Dr. Veronica Greer noted during the quarterly report to the board, positive advancements made in the OR after hiring a nursing director, managers, educators and performance improvement staff to work closely with the physicians to advance the perioperative services and address the issues over the past year to improve efficiency. Ongoing weekly meetings occur to address any physician/nursing concerns. As a result of PI findings identified by the BBRN consultants, efforts are being made to ensure physicians are compliant with The Joint Commission/CMS hospital standards (i.e. revision of bylaws/rules & regulations based on changes/new standards and making sure the quality measures identified by the staff on a daily basis are being addressed. Another major concern has been

IT/Cerner implementation in ensuring physicians meet TJC/CMS standards as it relates to Core Measures. Physicians continue to focus their efforts in providing the highest quality care to our patients.  
(TAB D)

**ACTION: MOTION** to approve the quarterly reports was made by Mr. Fernandez and Seconded by Ms. Martinez. The vote was: Mr. Fernandez, Yes, Mr. Anderson, Yes, Mr. Volk, Yes, Ms. Martinez, Yes, Mr. Gallardo, Yes, and Ms. Arrieta, Yes. Motion Carried.

**8. Discuss and take appropriate action on the El Paso County Hospital District Audited Financial Statements as of September 30, 2016 and for the year then ended.**  
(TAB E) (Finance Committee)

**CONCLUSION:** Mr. Tom Watson presented this item. A detailed discussion on the attached power point presentation was provided, which included UMC, El Paso Children's Hospital, El Paso First, Foundation and a campus-wide review of the audited financial statements.

This item was also presented and approved at the Finance Committee meeting.

**ACTION: MOTION** to approve this item was made by Mr. Fernandez and Seconded by Ms. Arrieta. The vote was: Mr. Fernandez, Yes, Mr. Anderson, Yes, Mr. Volk, Yes, Ms. Martinez, Yes, Mr. Gallardo, Yes, and Ms. Arrieta, Yes. Motion Carried.

#### **EXECUTIVE SESSION**

**9. Receive a report from the Hospital Performance Improvement Committee-Environment of Care,** pursuant to Texas Health and Safety Code, §161.132 and Texas Government Code §551.001.

*Any action taken as a result of this discussion will be taken at the opening of this meeting after closed session, or at a subsequent meeting.*

#### **10. Adjournment**

**ACTION:** Mr. Volk adjourned the meeting on January 10, 2017 at 4:49 p.m.



F. James Volk, Vice Chairman



Miguel Fernandez, Secretary